Respondent Information Form and Questions

<u>Please Note</u> this form **must** be returned with your response to ensure that we handle your response appropriately

1. Name/Organisation							
Orga	anisation Name						
	ightliner Group Ltd						
	Mr X Ms Mrs Mrs Miss	П	Dr 🗌	Ple	ase tick as	appropri	ate
		_					
Surr	name						
Jac	Jackson						
_							
	ename						
Tim	1						
2 0	antal Address						
	ostal Address						
Basford Hall							
_	Off Gresty Road						
Cre	ewe						
Pos	Postcode CW2 5AA Phone 07540 920 705 Email jacksont@freightliner.co.uk						
3. P	3. Permissions - I am responding as						
	1. 1. 1	1	0	10			
	Individual Please	ick as			anisation x		
(a)	Do you agree to your response being made available to the public (in Scottish Government library and/or on the Scottish Government web site)?		(c)	will be Scottis	me and address made available t h Government lib h Government we	o the public (in rary and/or on	the
	Please tick as appropriate Yes No						
(b)	Where confidentiality is not requested, we will make your responses available to the public on the following basis				u content for your available?	response to b	oe
	Please tick ONE of the following boxes			Please	tick as appropriate	X Yes N	lo
	Yes, make my response, name and address all available						
	Yes, make my response available, but not my name and address						
	Yes, make my response and name available, but not my address						

the issu	es you discuss. The	y may wish to contact	you again in the futur	policy teams who may be addressing the policy teams who may be addressing the policy team of the policy team	o
uu 30. 7		ick as appropriate	X Yes	No	C:
Consulta	ation Quest	ions			
The answe	er boxes will e	xpand as you	type.		
Procuring	rail passenç	jer services			
franchi	se and what s	•	be covered by	nise as a dual focus the economic rail	
Q1 comme	ents:				
No comme	ent				
	hould be the I lead you to th	_	ontract for futur	e franchises, and what	
Q2 comme	ents:				
No comme	ent				
3. What r	sk support me	echanism shou	ıld be reflected	within the franchise?	
Q3 comme	ents:				
No comme	ent				
4. What, i	f any, profit sł	nare mechanis	m should apply	within the franchise?	
Q4 comme	ents:				
profit share be require alliance/fra for Networ	ng regimes w d to understar anchisee will b k Rail to be al	ithin franchises nd how freight be affected. Fr ole to remain in	s. In particular operators outs eightliner is co	ncerned over the ability are involved in a	II
	what terms sh ger rail servic	•	ies be involved	in the operation of	
Q5 comme	ents:				

No comment
6. What is the best way to structure and incentivise the achievement of outcome measures whilst ensuring value for money?
Q6 comments:
No comment
7. What level of performance bond and/or parent company guarantees are appropriate?
Q7 comments:
No comment
8. What sanctions should be used to ensure the franchisee fulfils its franchise commitments?
Q8 comments:
No comment
TWO COMMITTEEN
Achieving reliability, performance and service quality 9. Under the franchise, should we incentivise good performance or only penalise poor performance?
Achieving reliability, performance and service quality 9. Under the franchise, should we incentivise good performance or only
Achieving reliability, performance and service quality 9. Under the franchise, should we incentivise good performance or only penalise poor performance?
Achieving reliability, performance and service quality 9. Under the franchise, should we incentivise good performance or only penalise poor performance? Q9 comments: Incentivisation of good performance is not necessarily a bad thing, providing that the operator retains a balance in focusing on delivering in all areas of their franchise not purely those that deliver the greatest financial rewards. Franchise specification should also encourage investment by the operator
Achieving reliability, performance and service quality 9. Under the franchise, should we incentivise good performance or only penalise poor performance? Q9 comments: Incentivisation of good performance is not necessarily a bad thing, providing that the operator retains a balance in focusing on delivering in all areas of their franchise not purely those that deliver the greatest financial rewards. Franchise specification should also encourage investment by the operator rather than relying purely on subsidy support. The passenger franchise for Scotland should also recognise the existence
Achieving reliability, performance and service quality 9. Under the franchise, should we incentivise good performance or only penalise poor performance? Q9 comments: Incentivisation of good performance is not necessarily a bad thing, providing that the operator retains a balance in focusing on delivering in all areas of their franchise not purely those that deliver the greatest financial rewards. Franchise specification should also encourage investment by the operator rather than relying purely on subsidy support. The passenger franchise for Scotland should also recognise the existence and importance that other operators play, particularly freight.

should remember that freight services on the same network do not follow passenger lines of route or service groups. Any changes that would complicate the existing regime with separate systems in place for services that interact and affect each other could potentially be disadvantageous for freight and more complicated for Network Rail to administer.

11. How can we make the performance regime more aligned with passenger issues?
Q11 comments:
No comment
12. What should the balance be between journey times and performance?
Q12 comments:
No comment
13. Is a Service Quality Incentive Regime required? And if so should it cover all aspects of stations and service delivery, or just those being managed through the franchise?
Q13 comments:
No comment
14. What other mechanisms could be used for assessing train and station quality?
Q14 comments:
No comment
Scottish train services
15. Can better use be made of existing train capacity, such as increasing the permitted standing time beyond the limit of 10 minutes or increasing the capacity limit? What is an acceptable limit for standing times on rail services?
Q15 comments:
No comment

16. Should the number of services making use of interchange stations (both rail to rail and rail to other modes) be increased to reduce the number of direct services? What would be the opportunities and challenges of this?
Q16 comments:
No comment
17. Should Government direct aspects of service provision such as frequency and journey time, or would these be better determined by the franchisee based on customer demand?
Q17 comments:
No comment
18. What level of contract specification should we use the for the next ScotRail franchise?
Q18 comments:
Freightliner believes that a less prescriptive franchise will provide potential bidders with the freedom to put forward different options for running services. It could also allow capacity to be used more effectively if bidders are less restricted by tightly defined Service Level Commitments.
At the same time Freightliner suggests that franchise bids should also consider how freight is accommodated on the Scottish network especially to accommodate further growth in the future. Of particular importance are the Anglo Scottish WCML and ECML corridors in addition to the key routes that link the Central Belt to the North of Scotland as provision of capacity on these routes is key to allowing future growth to occur.
19. How should the contract incentivise the franchisee to be innovative in the provision of services?
Q19 comments:
See response to Q18
Scottish rail fares
20. What should be the rationale for, and purpose of, our fares policy?
Q20 comments:

No comment
21. What fares should be regulated by government and what should be set on a commercial basis? Do your recommendations change by geographic area (the Strathclyde area example), or by type of journey (for example suburban or intercity)?
Q21 comments:
No comment
22. How should we achieve a balance between the taxpayer subsidy and passenger revenue contributions in funding the Scottish rail network? At what rate should fares be increased, and how feasible would it be to apply higher increases to Sections of the network which have recently been enhanced?
Q22 comments:
No comment
23. What should the difference be between peak and off-peak fares? Will this help encourage people to switch to travelling in the off-peak?
Q23 comments:
No comment
Scottish stations
24. How should we determine what rail stations are required and where, including whether a station should be closed?
Q24 comments:
No comment
25. What are the merits or issues that arise from a third party (such as a local authority or local business) being able to propose, promote and fund a station or service?
Q25 comments:
No comment

26. Should only one organisation be responsible for the management and maintenance of stations? If this was the franchisee how should that responsibility be structured in terms of leasing, investment, and issues relating to residual capital value?
Q26 comments:
No comment
27. How can local communities be encouraged to support their local station?
Q27 comments:
No comment
28. What categories of station should be designated and what facilities should be available at each category of station?
Q28 comments:
No comment
Cross-border services
29. Should cross-border services continue to go north of Edinburgh? In operating alongside ScotRail services, how do cross-border services benefit passengers and taxpayers? And who should specify these services, the Department of Transport or the Scottish Ministers?
Q29 comments:
No specific comment on passenger cross-border services.
However, Freightliner reiterates that the majority of freight flows are Anglo Scottish and will continue to be so in the future, both in terms of intermodal (deep sea and domestic) and coal.
To allow continued growth in the future sufficient capacity should be provided
on the core Anglo Scottish corridors on the ECML and WCML.
· · · · · · · · · · · · · · · · · · ·
on the core Anglo Scottish corridors on the ECML and WCML. 30. Or should the cross-border services terminate at Edinburgh Waverley, allowing opportunities for Scottish connections? And if so, what additional
on the core Anglo Scottish corridors on the ECML and WCML. 30. Or should the cross-border services terminate at Edinburgh Waverley, allowing opportunities for Scottish connections? And if so, what additional benefits would accrue from having an Edinburgh Hub?

Rolling stock

Q31 comments:
No comment
32. What facilities should be present on a train and to what extent should these facilities vary according to the route served?
Q32 comments:
No comment
Passengers – information, security and services
33. How should we prioritise investment for mobile phone provision and / or Wi-Fi type high-bandwidth services?
Q33 comments:
No comment
34. How should we balance the need for additional seating capacity and retain the flexibility of a franchisee to offer first-class services if commercially viable?
Q34 comments:
No comment
35. What issues and evidence should be considered prior to determining whether or not to ban the consumption of alcohol on trains?
Q35 comments:
No comment
36. How can the provision of travel information for passengers be further improved?
Q36 comments:
No comment

31. What alternative strategies or mechanisms could be used to reduce the cost of the provision of rolling stock?

Caledonian Sleeper

commercial matter for a train operating company?
Q37 comments:
No comment
38. Should the Caledonian Sleeper services be contracted for separately from the main ScotRail franchise? Or should it be an option for within the main ScotRail franchise?
Q38 comments:
No comment
39. We would be interested in your views in the level and type of service that the Caledonian Sleeper Services should provide. Including:
 What is the appeal of the Caledonian Sleeper Service, and if there were more early and late trains would the appeal of the sleeper services change?
 What is the value of sleeper services to Fort William, Inverness and Aberdeen and are these the correct destinations, for example would Oban provide better connectivity?
 What facilities should the sleeper services provide and would you pay more for better facilities?
Q39 comments:
No comment
Environmental issues
40. What environmental key performance indicators should we consider for inclusion in the franchise agreement or the High Level Output Specification?
Q40 comments:
No comment

37. Should we continue to specify sleeper services, or should this be a purely