

# Scottish Trunk Road Network Asset Management Policy

September 2018

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An effective transport system is crucial to supporting the Scottish Government's purpose to create a more successful country, with opportunities for all of Scotland to flourish, through increasing sustainable economic growth, as stated in Transport Scotland's Corporate Plan 2017 - 2020.

In support of that purpose, the Scottish Government's strategic objectives are to create a Scotland that is:

- Wealthier and fairer
- Smarter
- Healthier
- Safer and stronger
- Greener

Transport Scotland recognises that transport plays a vital role in the delivery of these strategic objectives. The trunk road network is a fundamental part of the transport system in Scotland and it is essential that it is maintained to the highest possible standard with the resources available. Effective asset management underpins our commitment to support the Scottish Government's purpose to create a more successful country, whilst meeting the statutory legal responsibilities for roads to be maintained in a safe condition.

The five high level objectives set out in the National Transport Strategy (NTS) set out Transport Scotland's priorities and this Asset Management Policy articulates how these relate to the management and maintenance of assets on the trunk road network. As part of our commitment to continually enhance and embed asset management procedures and practices and customer experience, this policy includes an additional objective which sets out our aims in this regard. We will continue to integrate positive asset management practices and processes into every activity in the Roads directorate and reflect this requirement on our supply chain.

### Promote economic growth

 Strategic roads are essential for connecting customers across Scotland; enabling the transport of people and goods between them. We will enhance, manage and maintain a resilient transport network with reliable journey times and enhanced connections which promotes building and sustaining economic growth.

### Promote social inclusion

 We will promote social inclusion by providing resilient connections for our customers across the network to allow them to access the facilities they need.
 We will improve accessibility of the transport network for customer too, providing travel opportunities for employment, business, leisure and tourism.

# Protect our environment and improve health

Whilst we aim to provide more reliable connections, we will also be diligently
assessing and minimising the impact of our activities on the environment and
society. Promoting sustainable solutions and treatments as part of the
development of our forward maintenance programmes is a key part of the asset
management strategy for the trunk road network. Adopting this approach will
reduce carbon emissions and maximise opportunities to re-use and recycle
resources.

# Improve safety of journeys

 Our asset management approach will be focused on providing a trunk road network in a safe and serviceable condition, reducing accidents and providing a safer network. By adopting an evidence based approach to trunk road maintenance, we will ensure that the safety of all our users and staff is the key consideration when planning, prioritising and delivering maintenance schemes on the trunk road network. We will also encourage and enable innovation and adoption of international best practice in all parts of the service to offer a better travel experience to all.

# Improve integration

 Our customers make end-to-end journeys which may involve more than one mode of transport. We will aim to improve integration by considering how our network interfaces with the local road network and with other transport modes; this includes facilitating information provision and achievable connections between different networks and modes of transport.

## Continuously improving performance and organisation

 Through regular interaction with our key stakeholders we will monitor customer's perceptions of the trunk road network and seek to continuously improve performance. In addition we will look to further improve our knowledge of the network using performance monitoring techniques which will support us in the effective delivery of value for money solutions. Where appropriate comparisons can be drawn we will use benchmarking techniques to monitor the condition of the network both nationally and internationally. This Asset Management Policy confirms our commitment to asset management, enabling a service that delivers the five high level objectives of the NTS. It also demonstrates our commitment in continuous improvement and fully embedding effective asset management. To this end, we continue to proactively engage with our customers and wider stakeholders to understand their expectations and communicate our forward plan.

This policy is reflected throughout our asset management regime, including our Asset Management Strategy, Plan, Manual and our Performance Management Framework. In line with best practice we undertake reviews of our regime to ensure it remains relevant, achievable and effective. We report on progress made with our asset management regime through our Asset Management Steering Group, which includes representatives from across the Roads directorate.

Our aim is that Transport Scotland remains a world class asset management organisation by ensuring that investment is effectively planned and forward thinking is embedded in the culture of Transport Scotland staff and throughout our supply chain. Through good asset management we ensure that our most valuable asset delivers greater prosperity for Scotland.

**Roy Brannen** 

Chief Executive

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